

BUDGET IN BRIEF 2005



Salina, Kansas



February 2005

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COMMISSIONER

ALAN E. JILKA
COMMISSIONER

DONNIE D. MARRS
COMMISSIONER

PAUL G. WEBB
COMMISSIONER

DENNIS M. KISSINGER
CITY MANAGER

(POSITION VACANT)
DEPUTY CITY MANAGER

DEBORAH K. DEMEL
ASSISTANT CITY MANAGER



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Salina

2005

City of Salina

Budget Introduction

The total approved City of Salina budget for 2005 anticipates expenditures of \$57,554,412, excluding internal transactions. The total budget is comprised of: an operating budget of \$42,654,609; a capital budget of \$7,496,420; and a debt service budget of \$7,403,383.

Through the City's General Fund, we finance the basic operation of City programs such as police, fire, streets, parks and recreation. These activities are financed primarily by the property tax, sales tax, vehicle and franchise taxes and various fees.

Enterprise funds are also financed in the operating budget. Enterprise funds are expected to be self-sufficient, relying on charges for service. They comprise just over one-fourth of the total city budget. The four enterprise funds which the City of Salina operates are: Sanitation (residential trash collection); Solid Waste (landfill); Municipal Golf Course; and the Water and Wastewater system.

Retirement of the City's outstanding debt is also a component of the 2005 budget. This debt is made up of municipal bonds, issued to pay for major capital improvement projects. This year, 12-13 percent of the budget will go into paying debt service. All General Obligation debt is scheduled to be retired within 10 or 15 years. All Revenue bonds for the Enterprise funds are scheduled to be retired within 20 years. The City of Salina remains well under all laws and standards for prudent amounts of municipal debt outstanding, and the City's bonds carry excellent ratings from national bond rating services.

The capital budget provides funds for the construction of major City facilities and infrastructure by cash when municipal bonds are not used, and for the replacement of vehicles and equipment. This budget represents 13 percent of the total City budget for 2005. It is financed through fees, general taxes, gasoline taxes and other budgeted revenues.

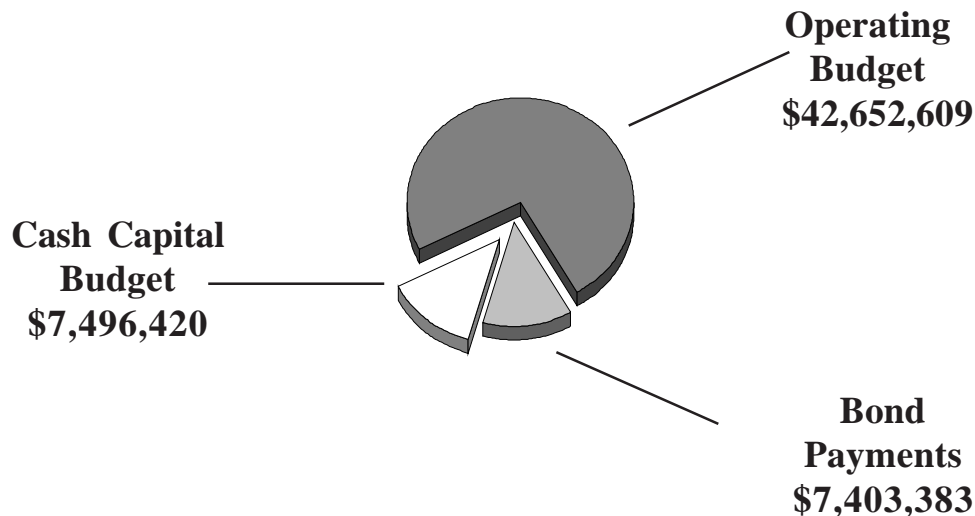


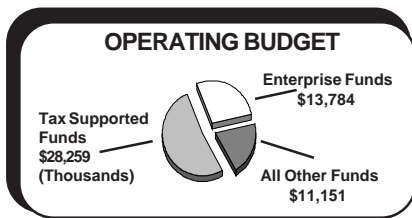
2005 Budget Summary

All Funds, All Activities

| | Tax Supported Funds | Enterprise Funds | All Other Funds | Total | Percent of Total |
|--|------------------------|----------------------|----------------------|----------------------|---------------------|
| Operating Budget: | | | | | |
| General Government | \$ 2,230,082 | | | \$ 2,230,082 | 4% |
| Public Safety | \$13,442,487 | | | \$13,442,487 | 23% |
| Public Works | \$ 4,139,125 | | \$ 131,000 | \$ 4,270,125 | 7% |
| Recreation and Culture | \$ 3,787,933 | \$ 779,313 | \$ 1,354,464 | \$ 5,921,710 | 10% |
| Public Health, Sanitation, and Welfare | \$ 918,316 | \$ 3,595,355 | \$ 140,000 | \$ 4,653,671 | 8% |
| Community and Economic Development | \$ 1,731,708 | | \$ 1,399,875 | \$ 3,131,583 | 5% |
| Water and Wastewater | | \$10,134,622 | | \$10,134,622 | 18% |
| Other | \$ 783,000 | | \$ 7,412,504 | \$ 8,195,504 | 14% |
| Total Operating Budget | \$27,032,651 | \$14,509,290 | \$10,437,843 | \$51,979,784 | |
| Less Internal Transactions | <u>\$(3,804,947)</u> | <u>\$(4,373,929)</u> | <u>\$(1,146,299)</u> | <u>\$(9,325,175)</u> | |
| Net Operating Budget | <u>\$23,227,704</u> | <u>\$10,135,361</u> | <u>\$9,291,544</u> | <u>\$42,654,609</u> | 74% |
| Capital Budget: | \$ 914,920 | \$ 2,304,825 | \$ 4,276,675 | \$ 7,496,420 | 13% |
| Debt Service Budget | \$3,787,987 | \$ 3,085,396 | \$ 530,000 | \$ 7,403,383 | 13% |
| Total Budget (Net of Internal Transactions) | \$27,930,611 | \$15,525,582 | \$14,098,219 | \$57,554,412 | 100% |
| Percent of Total | 48.5% | 27.0% | 24.5% | 100.0% | |

BUDGET EXPENDITURES





Operating Budget Expenditures

Tax Supported Funds - \$27,032,651

PUBLIC SAFETY

Police Chief: *Jim Hill*

Fire Chief: *Darrell Eastin*

Deputy City Manager/Development Services: (*Position Vacant*)

Budget: \$13,442,487

DESCRIPTION:

The City of Salina will spend more than 49 percent of the anticipated expenditures in the tax funds to support Public Safety. Covered under Public Safety is: Police, Municipal Court, Fire and Building Services.

The Police Department performs a myriad of duties and activities in the interest of protecting and serving the public. In striving to make Salina a safe community, the police personnel will continue to maintain high visibility and frequent contact with the public.

The Fire Department shares in the responsibility for protecting lives and property. In 2005, the Fire Department will continue to maintain a high-level readiness for prompt and efficient response to fires, emergency medical calls and other types of emergencies.

FAST FACTS

1. Emergency Communications Center personnel answered over 32,864 emergency (911) calls in 2004.
2. Fire Department ambulance service responded to over 4,542 calls for service in 2004. This averages 9.9 calls per day with the busiest time being between 4:00 and 5:00 p.m. The average patient age is 53 years with the primary reasons for transport being cardiac and respiratory related emergencies. A total of 3,299 patients were treated and/or transported.



GENERAL GOVERNMENT

City Attorney: *Greg Bengtson*

Director of Finance and Administration: *Rodney Franz*

Director of Human Resources: *Deb Demel*

Budget: \$2,330,082

DESCRIPTION:

General government includes those departments that primarily engage in providing administration supervision and support to the other departments of the City. Covered under General Government is: City Commission, City Manager, Legal, Finance and Human Resources.

The Finance Department provides for professional planning, accounting and control of all financial matters. Accounts payable, accounts receivable, investments, contracts, payroll, purchasing, temporary and long-term financing are processed by the Finance Department.

The Human Resources Department is responsible for administering employee benefit programs, policies and procedures, recruitment and selection, grievance procedures, evaluations and all personnel records and files for 500 full-time equivalent employees.

General Government also includes an amount for contingencies and a salary and benefit reserve.

GENERAL PUBLIC WORKS

Director of Public Works: *Shawn O'Leary*

Budget: \$4,139,125

DESCRIPTION:

The City of Salina will allocate 14 percent of the anticipated expenditures in the tax funds to support General Public Works. General Public Works includes those departments engaged primarily in the design, construction and maintenance of physical facilities for public use, excluding those used for recreation. The primary tax-supported divisions of Public Works include: Engineering; Streets; Traffic Control; Floodworks.

The Street Division is the largest of the several divisions within the General Fund position of the Department of Public Works. It is responsible for street cleaning and maintenance, including repair of utility cuts. Streets, bridges and storm sewers are costly to repair. The cost of maintaining and protecting these facilities has become increasingly challenging; however, neglect results in far greater costs when replacement or major repair becomes necessary. The first concern of the Street Division in the winter months is clearing the snow and ice from the arterial and collector streets for ambulances, police, and fire vehicles so each can reach all areas of the community.



COMMUNITY DEVELOPMENT

Director of Planning: *Dean Andrew*

Director of Human Relations: *Kaye Crawford*

Budget: \$1,731,708

DESCRIPTION:

The Community Development function includes those departments engaged in planning for and implementation of the physical and general development of the community. This includes funding for various partnerships with other public and private agencies within the City.

Tax supported activities include: Planning; Neighborhood Services; Human Relations, Building Services and outside agency support.

Development Services

The Department of Development Services provides planning and enforcement services related to various aspects of community development, and also includes the Neighborhood Services Division. The planning function provides staff support to the Salina Planning Commission, Heritage Commission and the Board of Zoning Appeals. The goal is to help these bodies and the City Commission guide the growth and development of the City in order to assure a more orderly and attractive community.

The City's Building Services Department helps assure the public of buildings and other structures through plan review, construction inspection and fair, effective administration of Building, Electrical and Plumbing Codes.

Human Relations

The Human Relations Department enforces City antidiscrimination ordinances and enhances public information and understanding regarding civil rights, equal opportunity and fair housing in cooperation with, and partially funded by, federal and state agencies.

BUDGET HIGHLIGHTS

Agencies and projects supported partially by City funds include Economic Development activities of the Salina Chamber of Commerce, support for July 4th Skyfire, the Municipal Band, public transportation agencies, and Salina Downtown, Inc. During 2004, the Building Services Division was consolidated with the Planning Division to form the Development Services Department.



RECREATION and CULTURE

Director of Parks and Recreation: *Steve Snyder*

Director of Arts and Humanities: *John Highkin*

Budget: \$3,787,933

DESCRIPTION:

Recreation and Culture includes those departments providing cultural and recreational opportunities to our citizens. Tax supported functions within this area are: Parks; Neighborhood Centers; Swimming Pool; Recreation; Arts and Humanities; and the Smoky Hill Museum.

Recreation

The Recreation Division is responsible for providing a year-round diversified recreation programs for all citizens of Salina, including participation programs, community services and special events. Programming is provided to all ages and groups, with specific programs for senior citizens and special populations. Program types include: athletics; instructional; artistic; and natural resource education. Most adult recreation programs are self-supporting from fees. Youth and general programs are partially self-supporting.

Parks

The Parks Division is responsible for the maintenance of all park grounds and landscaping, including parkways and landscaped median strips. The Parks Division also operates and maintains all buildings and facilities related to the parks. The City presently owns 24 parks totaling 628.5 acres.

Cultural

The Arts and Humanities Commission promotes and encourages public programs to further the public awareness of and interest in the artistic and cultural development of the City. It also serves in an advisory capacity to the City Commission, City Manager and Director of Arts in matters of public cultural policy. The Smoky Hill Museum is a Division of the Arts and Humanities Department.

FAST FACTS

1. Gate count for this year's Smoky Hill River Festival was **74,100**.
2. The Smoky Hill Museum houses more than **18,000** artifacts dating back to 1879.



HEALTH and WELFARE

Director of City-County Health Department: *Yvonne Gibbons*

Director of Parks and Recreation: *Steve Snyder*

Budget: \$918,316

DESCRIPTION:

Health and Welfare tax supported activities include the City-County Health Department and the Gypsum Hill Cemetery.

The City-County Health Department provides for the physical health and welfare of Salina and Saline County by providing immunizations, vaccinations, nursing care and administering animal control activities and the Animal Shelter. It is governed by an appointed Board of Health and is supported by the City of Salina, Saline County, and state and federal funding. The City of Salina budget share is \$796,362 of the total 2005 Health Department budget.

This activity in the City budget also provides for the care, maintenance and operation of Gypsum Hill Cemetery, situated at Marymount Road and Glen Avenue. The cemetery currently has more than 15,000 graves on 47 acres with a budget of \$121,954. This operation is managed through the Parks and Recreation Department, to assure excellent building and grounds maintenance.

OTHER

Budget: \$783,000

DESCRIPTION:

This allocation covers interfund transactions, data processing charges and an allowance for miscellaneous employee costs.



Total Operating Budget Expenditures

Tax Supported Funds

General Government:

| | | | |
|---------------------------|----------------|---------------------|--------------|
| City Commission Related | \$ 106,854 | | |
| City Manager's Office | 503,751 | | |
| Legal | 131,300 | | |
| Finance | 514,494 | | |
| Human Resources | 268,684 | | |
| Contingency; Earned Leave | 424,999 | | |
| City-County Building Rent | <u>280,000</u> | | |
| | | \$ 2,230,082 | 8.25% |

Public Safety

| | | | |
|-----------------|------------------|-------------------|---------------|
| Police | \$ 6,495,394 | | |
| Municipal Court | 1,055,533 | | |
| Fire and EMS | <u>5,891,560</u> | 13,442,487 | 49.73% |

Public Works - General

| | | | |
|---------------------------------|---------------|------------------|---------------|
| Engineering | \$ 671,014 | | |
| Street | 1,850,885 | | |
| Traffic Control | 638,825 | | |
| Flood Works | 180,338 | | |
| Buildings, General Improvements | 773,063 | | |
| ADA Compliance | <u>25,000</u> | 4,139,125 | 15.31% |

Recreation and Cultural

| | | | |
|------------------------------|----------------|------------------|---------------|
| Parks | \$ 1,315,145 | | |
| Neighborhood Centers | 60,093 | | |
| Swimming Pools | 80,840 | | |
| Recreation | 1,335,280 | | |
| Arts and Humanities | 386,368 | | |
| Smoky Hill Museum | 399,613 | | |
| Bicentennial Center Benefits | <u>210,594</u> | 3,787,933 | 14.01% |

Community and Economic Development

| | | | |
|------------------------|----------------|------------------|--------------|
| Development Services | \$ 1,215,410 | | |
| Human Relations | 236,298 | | |
| Agency Contracts (780) | <u>280,000</u> | 1,731,708 | 6.41% |

Health and Welfare

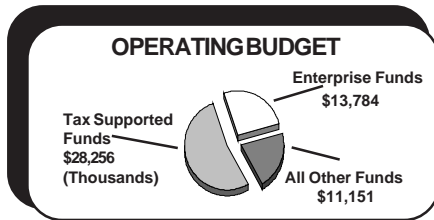
| | | | |
|-------------------------------|----------------|----------------|--------------|
| Cemetery | \$ 121,974 | | |
| City-County Health Department | <u>796,362</u> | 918,316 | 3.40% |

Other

| | | | |
|---------------------------|----------------|----------------|--------------|
| Unallocated Employee Cost | \$ 148,000 | | |
| Interfund Services | 185,000 | | |
| Data Processing Charges | 260,000 | | |
| Operating Transfers Out | <u>190,000</u> | 783,000 | 2.90% |

TOTAL

| | | |
|---------------------------|----------------------------|-----------------------|
| | <u>\$27,032,651</u> | <u>100.00%</u> |
| Less Internal Transaction | 3,804,947 | |
| Net | \$23,227,704 | |



Operating Budget Expenditures

Enterprise Funds - \$14,509,290

Enterprise funds in the City are those funds whose quasi-business operations are supported entirely by charges for services. The City operates four enterprise funds.

REFUSE COLLECTION, LANDFILL AND ENVIRONMENT

Director of Public Works: *Shawn O'Leary*

Budget: \$3,595,355

There are two enterprise funds engaged in this activity: Sanitation and Solid Waste.

Sanitation

DESCRIPTION:

The Sanitation Fund operating budget is \$1,821,907. This Division of Public Works is responsible for the efficient, systematic collection and disposal of garbage, trash and similar waste materials originating from residential sanitation customers. This Division is self-supporting from fees paid by users of the service. As a self-supporting function, the efficiency of the Sanitation Division can be measured against its private sector counterparts. No tax monies are devoted to this activity. Since 1997, the Sanitation Division has collected yard waste separately and taken it to a compost site operated by a private contractor. The Division is operating a pilot program for residential curbside recycling.

Solid Waste

DESCRIPTION:

The Solid Waste fund operating budget is \$1,773,448. The City-owned and City-operated landfill, located southwest of Salina on Burma Road, provides solid waste disposal facilities for all Saline County. The service is solely financed from per-ton disposal fees collected from users of the Landfill. No tax monies are devoted to this activity. This function is also responsible for operating the City's Household Hazardous Waste facility located at 315 East Elm. The Household Hazardous Waste facility accepts residential wastes which include: household cleaners, paint products, pesticides and automotive products. There is no charge for this service.



RECREATION

Director of Parks & Recreation: *Steve Snyder*

Budget: \$779,313

Golf Course

DESCRIPTION:

The Salina Municipal Golf Course is located on 137 acres of land and opened in 1970. It consists of a modern, well maintained 18-hole golf course and a 6-hole par 3 course, which opened in 2001. Approximately 50,000 rounds of golf are played each year. The amount of expenditures is directly related to the revenue generated from the play at the course. This budget provides for a realistic level of expenditures based upon the expected level of play. All operating costs and most capital costs are paid through user fees and donations, not general taxes.

WATER and WASTEWATER

Director of Public Works: *Shawn O'Leary*

Budget: \$10,134,622

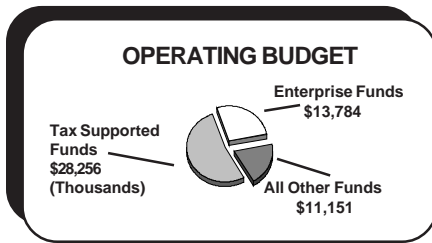
DESCRIPTION:

The Water and Wastewater Divisions (which are structurally located within the Department of Public Works) are combined into one municipal utility responsible for operating the City's water and wastewater systems. The Water and Wastewater Divisions are self-supporting from user charges collected from water and wastewater utility customers. No tax monies are diverted to the utility. Collectively, the divisions make a \$600,000 payment in lieu of franchise taxes to the General Fund, to place them in the same category as private investor-owned utilities, which helps to stabilize general taxes in Salina.

FAST FACTS

1. In 2004, the City of Salina pumped and treated over **2.3 billion** gallons of water from underground wells and the Smoky Hill River!
2. On June 14, 2004, Salina used **approximately 11.4 million** gallons of water. This was the highest usage-day of the year.





Operating Budget Expenditures

All Other Funds - \$10,437,843

STREET MAINTENANCE

Budget: \$131,000

Special Gas Tax Fund

Director of Engineering and General Services: *Shawn O'Leary*

DESCRIPTION:

In 1983, the State Legislature provided for a two cent per gallon increase in the state gasoline tax starting July 1, 1983, followed by an additional one cent increase in January 1, 1984. The first two cents are dedicated to the special City and County highway fund. Other increases in the gas tax since then have been divided with 65 percent going to the state and 35 percent going to the City-County fund. Revenues derived by Salina from this source are used in street maintenance. The \$131,000 noted in this section refers only to the operating supply costs. An additional \$1,375,000 in gas tax funds is used for contracted capital maintenance projects such as asphalt overlay, slurry seal, concrete street reconstruction and traffic signal installation.

RECREATION and CULTURE

Budget: \$1,354,464

Bicentennial Center Fund

Bicentennial Center Manager: *Keith Rawlings*

DESCRIPTION:

The mission of the Bicentennial Center is to provide a regional hospitality center for events that will stimulate the Salina economy and enhance the quality of life for both the community and the region. It has become well established as a multipurpose building serving a wide range of functions on a local, regional, state and national level. During a typical year, events at the Bicentennial Center range from local arts and craft exhibits to monster trucks. The Center encompasses small meetings of 30, to banquets for 1,200. Events range from high school, college and professional sports to trade show, concerts and Broadway performances. The majority of the Bicentennial Center operating budget is supported through user fees, with a portion of transient guest tax monies also going to the facility.



HEALTH and WELFARE

Budget: \$140,000

Special Alcohol Fund

DESCRIPTION:

The 1982, State Legislature made substantial changes in this fund, with 25 percent of all taxes on alcohol sales collected in Salina to remain with state government to assist in enforcement activities. Of the remaining 75 percent collected, one-third, or \$140,000, goes to the Special Alcohol Fund. The City of Salina enters into contracts with local social agencies to finance substance abuse prevention and treatment programs and services related to activities under this program.

COMMUNITY and ECONOMIC DEVELOPMENT

Budget: \$1,399,875

Business Improvement District #1 Fund

DESCRIPTION:

The BID encompasses a substantial portion of the City central business district with a substantial portion of its funding provided by those within the district. In 1985, the BID initiated a major downtown capital improvement project. The BID now concentrates on promoting downtown economic development.

Tourism and Convention Fund

DESCRIPTION:

A five percent transient guest tax is levied upon the gross receipts derived from motel/hotel sleeping accommodations, generating a budget of \$850,000 per year. The revenue is for the promotion of conventions and tourism in Salina. By written contract with the City of Salina, the Salina Area Chamber of Commerce operates the Convention and Tourism Bureau with 60 percent of guest tax revenues (\$510,000). An additional \$340,000 goes to the Bicentennial Center budget, as a major publicly-owned tourism and convention facility.

Fair Housing Fund

DESCRIPTION:

The City receives an annual grant from the U. S. Department of Housing and Urban Development to further fair housing in the community. The Salina Human Relations Department is responsible for administering this program with a budget of \$129,000.

Sales Tax Economic Development Fund

DESCRIPTION:

In 2004, voters approved an extension of a one-quarter cent sales tax. 12 1/2% of this tax was to be used for economic development purposes. In 2005, this will be approximately \$338,875.



OTHER GOVERNMENT ACTIVITIES

Budget \$7,412,504

Risk Management

Risk Management Director: *(Position Vacant)*

DESCRIPTION:

In addition to providing centralized accounting for the City's insurance and risk management expenses, this fund also permits efficient and proper management of the City's risks. Risk Management entails not only insurance, but also efforts to minimize the potential exposure of the City, its employees, its patrons and general public to various conditions and situations which could result in potential damage to persons or property. The annual operation budget for this fund is \$376,101, and is derived from fees assessed against other city departments, and from recovery from third parties.

Workers' Compensation Reserve

Workers' Compensation Coordinator: *Deb Demel*

DESCRIPTION:

A resolution adopted by the City Commission on March 25, 1991, created a reserve fund to permit the City to be approved by the State of Kansas as a self-insurer under the Workers' Compensation Act beginning May 1, 1991. This year, 2003 will be the 12th full year for the City to participate in the program. The reserve fund allows the City to be self-reliant in all phases of workers' compensation, providing savings to the taxpayers. The annual operation budget, excluding reserves for extraordinary losses is \$250,000.



Central Garage Fund

Director of Public Works: *Shawn O'Leary*

DESCRIPTION:

The Central Garage account is a "housekeeping" or internal service fund. Almost all of the City's motorized and vehicular equipment, as well as certain Saline County vehicles, are maintained by the Central Garage. This includes repair work, gasoline, oil, tires and service. The various departments are charged through this fund for the service performed at the Central Garage or specialized service done by contract. The annual operation budget is \$1,155,902.

Computer Technology

Director of Computer Technology: *Jack Rolfs*

DESCRIPTION:

The Computer Technology Department is an internal service department that provides technical services for both the City of Salina and Saline County. This department has a budget of \$753,001 and seven (7) employees. The support provided includes system management, user support, programming, PC repair, and training services to all the various departments of the City of Salina. It supports public safety related technology services for Saline County and the District Court. The department provides support for two IBM AS/400 host computer systems, personal computers, terminals, printers, software, local area networks, wide area network, Intranet and Internet sites.

Employee Health Care Fund

Health Insurance Program Administrator: *Deb Demel*

DESCRIPTION:

In 1997, the City of Salina began self-insuring health and dental costs. Participating agencies include: City of Salina, Salina Public Library, Salina-Saline County Health Department, Salina Housing Authority and Salina Airport Authority. The annual budget is \$4,872,500.



2005 Capital Budget - Use of Funds

The capital budget provides cash funding for streets, public buildings, major equipment, land and other capital assets which are of significant value. Major projects in the City's Capital Improvement Plan are financed through municipal bonds with the annual bond payments included in the Debt Service budget.

In 2004, voters approved a 6-year extension of a one-quarter cent sales tax, with 87.5% of the proceeds to be used for capital and human services. The special sales tax proceeds will add about \$2,022,125 to the amount of capital programs in 2005.

In addition to projects funded by bonds, the 2005 budget provides a total of \$7,496,420 in improvements using cash funds.

Major 2005 projects include:

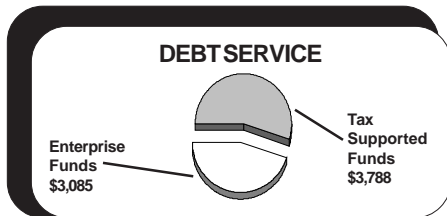
Vehicle and Equipment Replacements
Park Improvements
Street Resurfacing/Rehabilitation and Various Curb and Gutter Replacements
Sidewalk Improvements
Public Building Repairs and Improvements
Computer/Technology Improvements
Water and Wastewater System Improvements
Entryway and Median Improvements
Storm Water Projects and Planning
Traffic Signal Upgrades
Fire Station #2 Expansion
North Ohio Overpass Construction (Bond Project)

2005 Capital Budget Source of Funds

The capital budget is largely financed through fees, gasoline taxes, sales taxes and property taxes. Funding for the 2005 capital budget has been derived from the following sources:

| | |
|---|---------------------------|
| Enterprise fund service charges | \$2,304,325 |
| Other funding sources (including gasoline tax) | 2,267,873 |
| Other general revenues, including property and sales tax | 3,064,566 |
| Special Sales Tax | <u>2,022,125</u> |
| Total | <u>\$9,658,889</u> |





Debt Service Budget

The Debt Service budget provides the funds necessary to retire the City's outstanding bonded indebtedness. Debt in this category consists primarily of general obligation bonds used to pay the cost of various public improvements to streets and to facilities for police and fire protection, parks and recreation, drainage and flood protection. Streets, utility lines and improvements in new subdivisions are completed by the City, bonded, and repaid by special assessments on the lots benefitting from the improvements.

Tax Supported Funds

Debt Service Funding 2005

| | | |
|---------------------|----------------|--------------------|
| Property Tax | \$1,443,507 | |
| Special Assessments | 1,229,077 | |
| Motor Vehicle Tax | 163,504 | |
| Other Revenue | 22,000 | |
| Carryover Surplus | 429,894 | |
| Special Sales Tax | <u>500,000</u> | |
| TOTAL | | \$3,787,987 |

Enterprise Fund

Debt Service Funding 2005

| | | |
|--------------------------------|----------------|----------------------------------|
| Water and Wastewater Fees | \$2,469,767 | |
| Golf Course Fees | 16,847 | |
| Solid Waste Fees | <u>598,782</u> | |
| TOTAL | | \$3,085,396 |
| TOTAL CITY DEBT SERVICE | | <u><u>\$6,873,383</u></u> |



2005 Anticipated Revenue

The City budget is financed through a wide variety of revenues. The Tax Supported Funds receive most of their revenue from various taxes. The Enterprise Funds are supported mainly by charges for services. The remaining funds of the City are supported by several revenue types. For 2005, the City anticipates total revenues to be about \$53,415,580.

Tax Supported Funds

The activities of the tax supported funds are supported by a variety of revenue sources. For 2005, the total anticipated tax revenues for these funds are \$24,079,370, with non-tax revenue contributing \$3,433,001. Sales taxes now make up 52.2 percent of tax revenues (24 percent of all city revenues). The property tax accounts for 32 percent of tax revenues (15 percent of all city revenues). The 2005 City property tax is 24.063 mills per thousand dollar valuation on taxable property. A mill levy is a tax assessed on real property. A one mill increase would raise \$1.00 for every \$1,000 of the assessed value of real property. For example, a house assessed at \$11,000 (a market value of \$100,000) would be taxed \$11.00 at a 1 mill level. For 2005, that homeowner would pay approximately \$265 in property taxes to fund important city services.

Enterprise Funds

Enterprise Funds are to be self-supporting based upon the revenue received for services rendered. Thus, these funds do not receive any tax revenues. Total fee revenue for all enterprise funds is \$16,928,790. Water and wastewater revenues of \$12,401,050 make up 62% of anticipated fee revenues, and 23% of total 2005 city revenues. The remainder of fee revenue comes from Golf Course fees (\$767,000), Sanitation fees (\$1,865,000), and Landfill charges (\$1,895,000).

All Other Funds

Some of these funds have dedicated revenues which must be used in a specific manner. The \$1,600,000 from the gas tax must be used for street construction, repair or maintenance. The \$850,000 from the transient guest tax must be used for tourism and convention development. Other revenues represent fees for services. The Bicentennial Center will collect about \$851,000 from charges for services. Total anticipated revenues for all these funds is \$8,139,919.



2005 Anticipated Revenues

All Funds

| | <u>Amount</u> | <u>Percent</u> |
|-----------------------------------|----------------------------|-----------------------|
| Taxes | | |
| Sales | \$13,035,000 | 24% |
| Property | 8,025,370 | 15% |
| Franchise | 2,060,000 | 4% |
| Vehicle | 959,000 | 2% |
| Transient Guest | 850,000 | 2% |
| Total Taxes | \$24,929,370 | 47% |
| Fees: | | |
| Water | \$6,751,050 | 13% |
| Wastewater | 5,650,000 | 11% |
| Sanitation | 1,865,000 | 3% |
| Solid Waste | 1,895,740 | 4% |
| Bicentennial Center | 856,000 | 2% |
| Golf Course | 767,000 | 1% |
| Recreation | 351,500 | 1% |
| Ambulance | 692,800 | 1% |
| Computer Technology | 106,572 | 0% |
| Other | <u>1,162,820</u> | <u>2%</u> |
| Total Fees | \$20,093,482 | 38% |
| Miscellaneous: | | |
| Intergovernmental | 2,020,000 | 4% |
| Fines | 1,300,000 | 2% |
| Special Assessments | 1,179,007 | 2% |
| Interest | 370,500 | 1% |
| Other | <u>3,523,151</u> | <u>7%</u> |
| Total Other Revenues | \$ 8,392,728 | 16% |
| Total Anticipated Revenues | <u>\$53,415,580</u> | <u>100.00%</u> |



2005 Budget Summary and Cash Position

All Funds

| | Estimated January 1 Balance | Estimated 2005 Revenues (+) | 2005 Anticipated Expenditures (-) | Net Transfers In / (Out) | Estimated December 31 Balance |
|------------------------------------|-----------------------------------|-----------------------------------|---|--------------------------------|-------------------------------------|
| Tax Supported Funds: | | | | | |
| General | \$5,074,388 | \$21,970,581 | \$22,873,833 | 783,525 | \$ 4,171,136 |
| Employee Benefits | 560,464 | 4,671,058 | 4,876,259 | (2,578,114) | 355,263 |
| Flood & Drainage | 254,483 | 122,997 | 297,479 | 0 | 80,001 |
| Utility | 0 | 0 | 0 | 0 | 0 |
| Special Liability | 0 | 0 | 0 | 0 | 0 |
| Bond and Interest | 1,218,762 | 3,258,093 | 3,687,987 | 500,000 | 788,868 |
| Total Tax Supported | \$7,108,097 | \$30,022,729 | \$31,735,558 | \$ (1,294,589) | \$ 5,395,268 |
| Enterprise Funds: | | | | | |
| Sanitation | \$ 465,610 | \$ 1,872,000 | \$ 1,917,773 | \$ (1,002,869) | \$ 419,837 |
| Solid Waste | 2,508,420 | 2,393,000 | 2,577,789 | (148,504) | 2,323,631 |
| Golf Course | 130,387 | 825,300 | 843,160 | (64,867) | 112,527 |
| Water and Wastewater | 5,675,020 | 13,301,200 | 14,560,789 | (2,529,479) | 4,415,431 |
| Total Enterprise | \$8,779,437 | \$18,391,500 | \$19,899,511 | \$ (3,745,719) | \$ 7,271,426 |
| Other Budgeted Funds: | | | | | |
| Special Sales Capital | \$ 700,000 | \$ 2,022,125 | \$ 2,522,125 | \$ 0 | \$ 200,000 |
| Special Sales Ec. Devel. | 100,000 | 288,875 | 338,875 | 0 | 50,000 |
| Busi. Improvement Dist. | 16 | 82,000 | 82,000 | 0 | 16 |
| Tourism | 0 | 850,000 | 850,000 | (340,000) | 0 |
| Neighborhood Parks | 154,312 | 22,000 | 41,500 | 0 | 134,812 |
| Special Parks | 62,769 | 142,000 | 150,000 | 0 | 54,769 |
| Special Alcohol | 21,205 | 140,000 | 140,000 | 0 | 21,205 |
| Special Gasoline | 249,527 | 1,610,000 | 1,741,000 | 0 | 118,527 |
| Bicentennial Center | 193,833 | 1,345,500 | 1,373,564 | 468,140 | 165,769 |
| Risk Management | 95,900 | 331,701 | 377,601 | 300,599 | 50,000 |
| Worker's Comp. Reserve | 658,835 | 364,000 | 255,000 | 344,664 | 767,835 |
| Central Garage | 126,120 | 1,138,498 | 1,156,352 | 1,047,665 | 108,266 |
| Computer Technology | 427,056 | 904,250 | 1,214,001 | 662,965 | 117,305 |
| Fair Housing | 162,891 | 66,000 | 130,000 | (100,000) | 98,891 |
| Employee Health Care | 334,748 | 5,015,000 | 4,872,500 | 3,151,698 | 477,248 |
| Total Other Funds | \$ 3,287,212 | \$14,321,949 | \$15,244,518 | \$ 5,535,731 | \$ 2,364,643 |
| Total All Budgeted Funds | \$19,174,746 | \$62,736,178 | \$66,879,587 | \$ 495,423 | \$15,031,337 |
| Less Interfund Transactions | \$ 0 | \$ 9,320,598 | \$ 9,325,175 | | |
| Total Net Interfund Trans. | | \$53,415,580 | \$57,554,412 | | |

